



Introducing the Meat Naturally Pty:

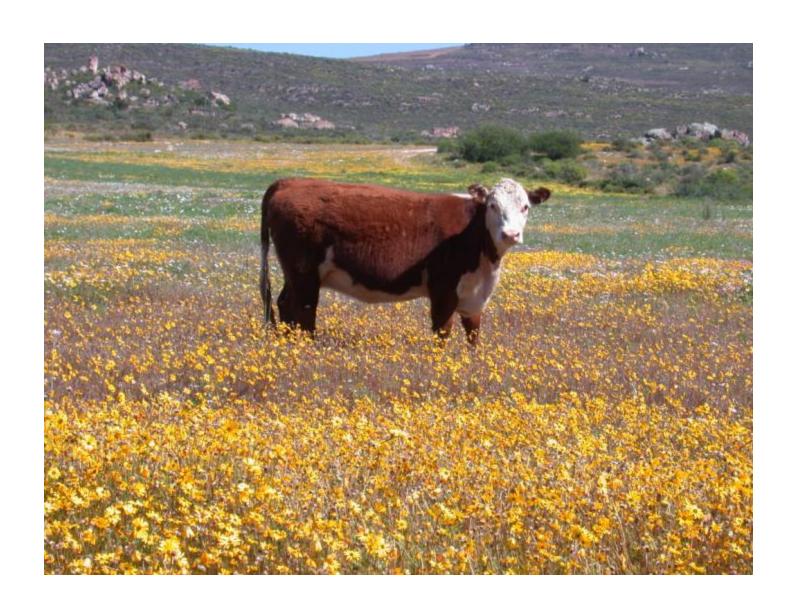
- taking the communal livestock sector from "Grassroots to Grill"



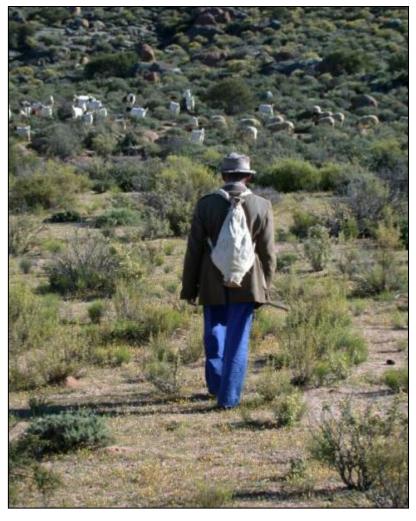
NGO dilemmas:

- What happens after funding period?
- Small pilots are fine, but how to amplify?

Conservation as a land-use...

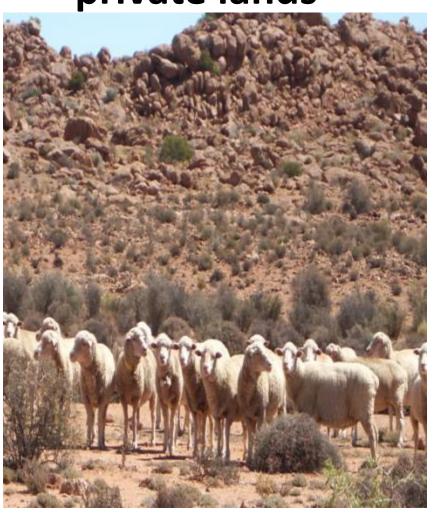


47% of livestock is on communal lands



5% of market

53% of livestock is on private lands



95% of market

Key barriers to market entry for communal farmers...

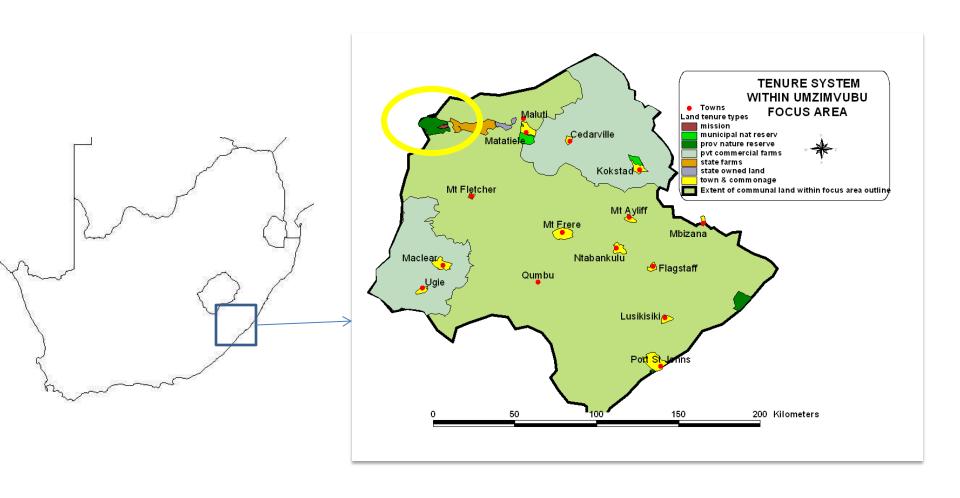
- Distance to market;
- Health of animals (presence of parasites in cattle);
- Condition of animals is often too poor to be attractive to meat purchasers;
- Little traceability and even proof of ownership lacking, branding;
- Current meat classification system not in favour of older naturally raised animals;
- Poor rangeland condition from historic overgrazing and "tragedy of the commons" management prevents herd improvement for commercial sale.



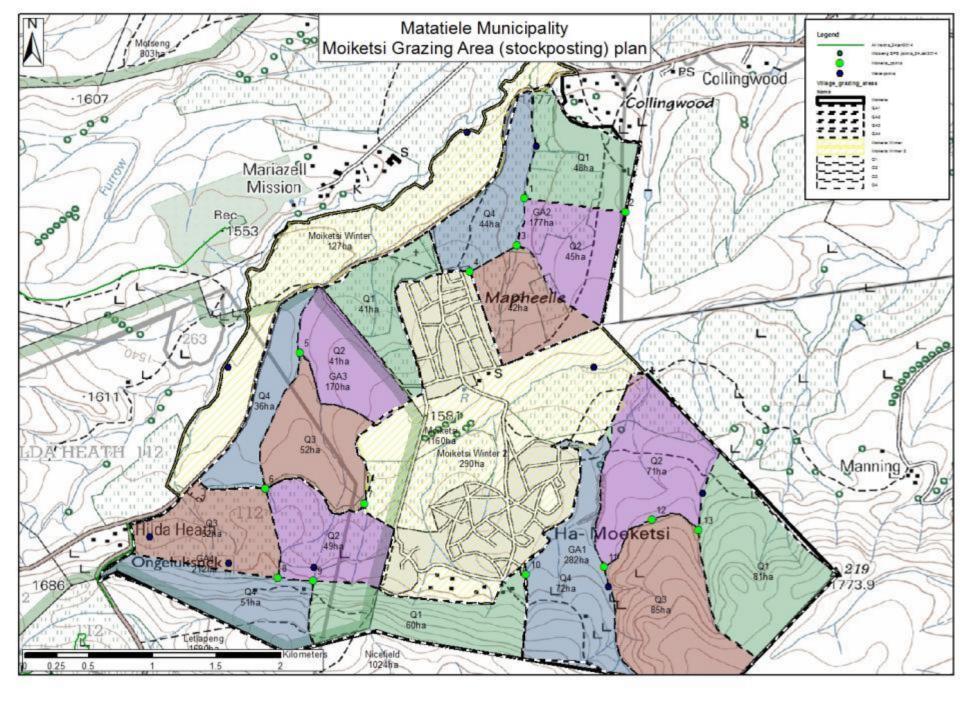


Introducing EcoRangers and collective herding PILOT PROJECT



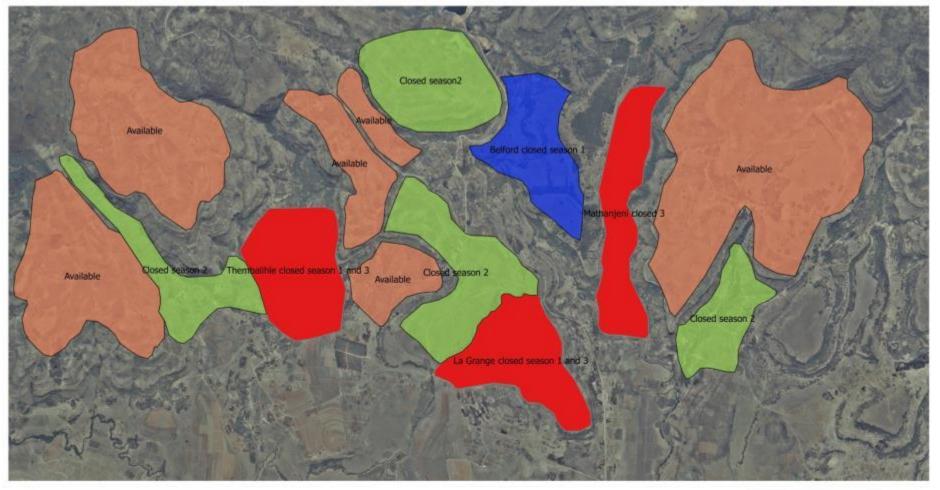


Original pilot area – Matatiele Local Municipality



Alternative improved grazing management system

- Rotational rest system "Maboella"
 - Full season rest of set-aside area
 - Act as standing fodder for winter grazing
 - Upside: easier to implement with some recovery benefits to veld
 - <u>Downside</u>:
 - does not inhibit daily livestock movement and necessarily improve livestock management/animal husbandry.
 - Lack of stock-posting benefits



Legend

Mafube Grazing Strategy 2015
Unrested Graze: 1159 Ha

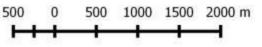
Rested Year 1: 409 Ha
Rested Year 2: 504 Ha

Rested Year 3: 410 Ha

Mafube Grazing Management: Rest Season 2015/16







1:38,429

WHAT APPROACH IS USED?

- Approached tribal structure firstly (chief and local headmen);
- Working with villages keen to improve, but willing to commit and test;
- Work with NGO partners where trust relationships are in place;
- Integrated with alien plant eradication and restoration of ecosystem services (water catchment area);
- NB CONSERVATION AGREEMENT APPROACH



Upper Umzimvubu Catchment Clearing: 50 people clearing only and 28 ecorangers



Once areas are cleared, need to restore grass quickly to prevent regrowth and erosion...



How do ecorangers do this??



Grazing planning with elders and CSA



Training and veld assessment and monitoring



Ecorangers assist in ear-tagging livestock going into communal herd, providing ownership tracking and traceability for market and prevention against stock theft



And vaccinations for improved livestock health and associated revenue potential



Ecorangers manage mobile kraal...





To ensure concentration of dung on areas requiring restoration...





Cover with trampling



Line of wattle outside trampling site







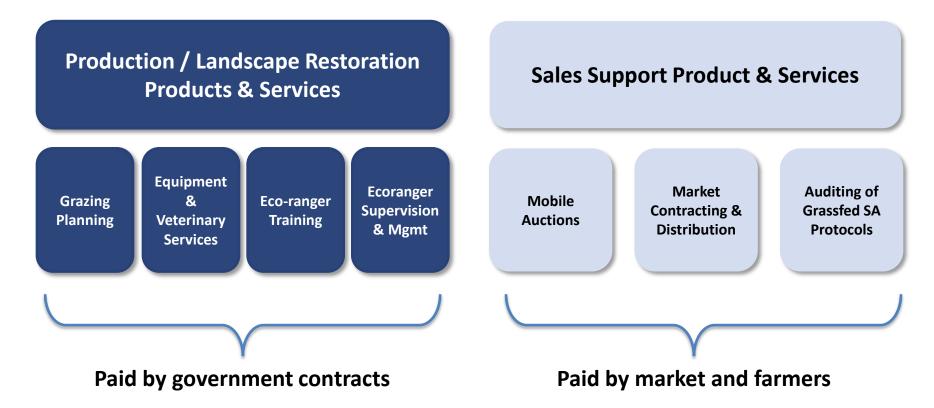


SECURING WATER FOR FOOD:

A GRAND CHALLENGE FOR DEVELOPMENT

MEAT NATURALLY PTY: VISION

The Meat Naturally Initiative strives to be a facilitator of both the land restoration and market sales services







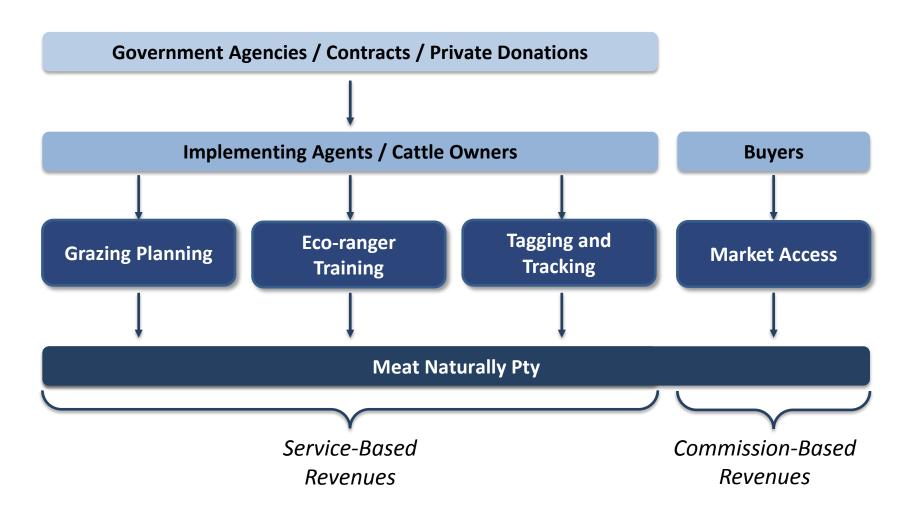
FOUR BUSINESS UNITS OF MNP





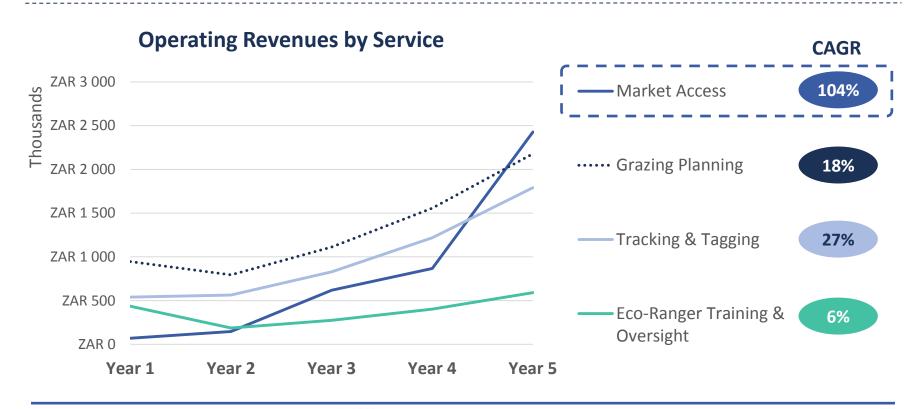


commissions through mobile auctions drive Market Access revenues



MARKET ACCESS IS THE KEY TO LONG-TERM GROWTH

Market Access is the key to long term profitability...
...but all services are interrelated and necessary for overall business growth

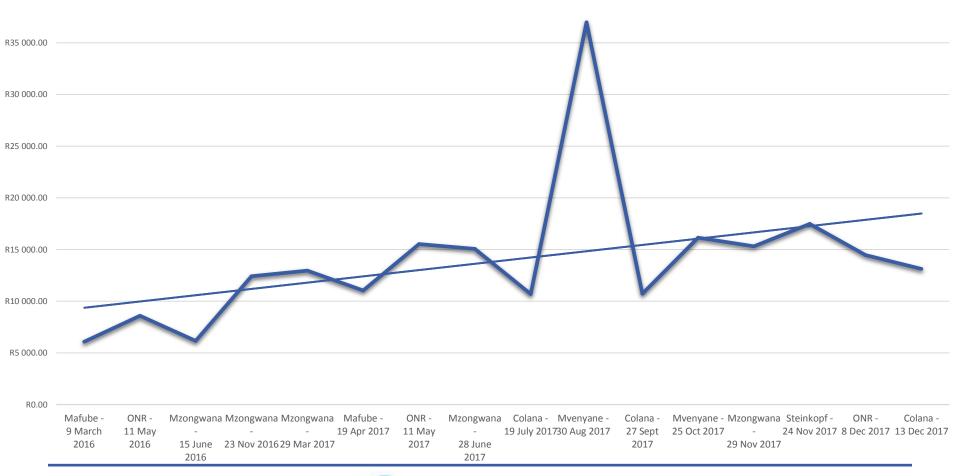






AUCTION RESULTS

Average income per seller



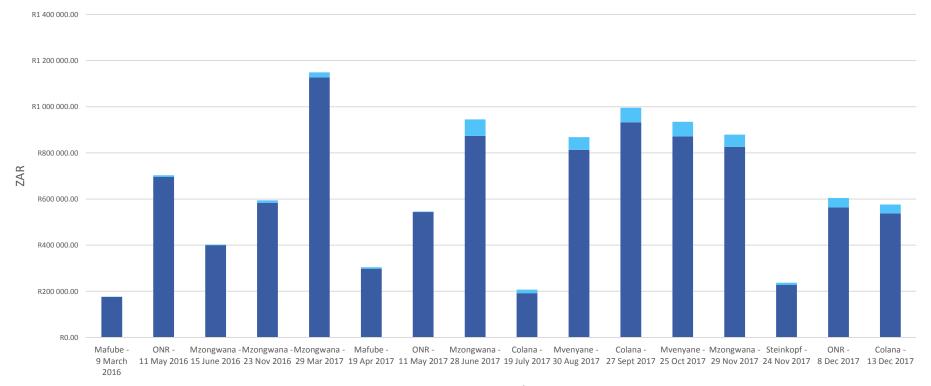


R40 000.00



AUCTION RESULTS

MEAT NATURALLY PTY LTD MOBILE AUCTIONS: 2016-2017



Eastern Cape Communal Auction Events

■ Turnover of sales ■ Gross Profits earned





WITH CONSERVATIVE GROWTH ESTIMATES, MNP CAN ACHIEVE PROFITABILITY BY YEAR 4

Meat Naturally Pty Operating Profit

Year 1

Year 2

Year 3

Year 4

Year 5

-436,262 ZAR

-359,982 ZAR

-470,946 ZAR

332,869 ZAR

1,985,967 ZAR

High fixed costs and slow ramp-up with new IA's limits profit in the first 3 years

Profit by Year 4 Scale by Year 5

Financial Assumptions

- Intertwined relationship w/CSA
- 27 initial villages in Year 1
- 40% village growth rate YoY

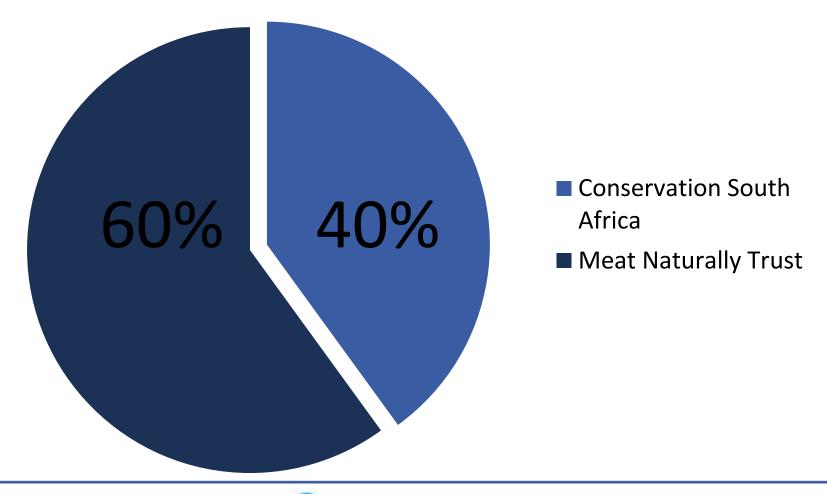
- **IAs cover eco-ranger salary costs**
- 6.5% auction commissions
- Addition of 1 Regional Manager Yr.3





MNP TRUST STRUCTURE



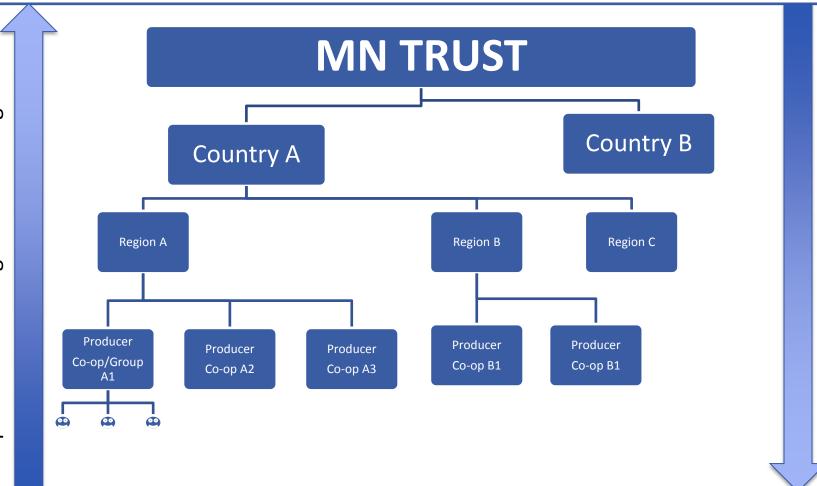








compliance and selling animals through MNP Producer contributions to Trust via grazing



Tangible shareholding benefits to Associations





INTERIM OPERATIONS



- Partner NGO/community mobilsation entity involvement:
 - Partner negotiates conservation agreements and mobilises community, strengthen local structures, employ ecorangers;
 - MNP act as support partner ito market link, ecoranger training & grazing planning etc ('specialist services');
 - MN Trust and MNP operations acts as EXIT plan by the time NGO/partner is out of funded period





HOW WILL IT WORK



- Livestock associations from various areas who partake and trade through/with MNP
- Beneficiary agreements are signed with each which replaces current conservation agreements
 - i.e. conservation action(improved grazing management) allows profit share as incentive
- Ideally, profit share will be in livestock improvement or association support – ploughed back into that which concept relies on.





MEAT NATURALLY TRUST HOW WILL IT WORK



NGO PARTNER TRUST CONSERVATION AGREEMENT **INCENTIVES IN** COMMUNITY **BUILDING EXCHANGE FOR CONSERVATION COMM ACTIONS MOBILISATION CAPACITY BUILDING MEAT NATURALLY UCLAAnderson** "AFRICA" CONSERVATION

Member of the CI Network

SCHOOL of MANAGEMENT

È EXPERIMENT Representation of the second of the second

BUY INTO CONCEPT

START-UP
BENEFITS
FROM EFFORTS

HOW WILL IT WORK



SERVICE AGREEMENT

INCENTIVES IN EXCHANGE FOR CONSERVATION ACTIONS

MEAT NATURALLY

AFRICA.

ASSOCIATION MANAGE GRAZING **AGREEMENTS**



Member of the CI Network



MEAT NATURALLY OPERATIONS



- Existing sites with partners
 - Thaba Chicha; Mafube; Mzongwana, Mvenyane,
 Colana
- Various 'new' sites different levels of engagement and partnerships e.g.:
 - Upper Tsitsa: Sinxaku & Mgwalana
 - Upper Thukela: amaZizi & amaNgwane





MEAT NATURALLY OPERATIONS: OTHER LANDSCAPES – K2C









MEAT NATURALLY OPERATIONS: OTHER LANDSCAPES



- Namakwa
 - MNP Agent
 - Securing fair and dependable market
 - Pilot communal stock auction Nov
- Kruger 2 Canyon (K2C)
 - hiring of MNP Agent
 - FMD area
 - Mobile abattoir pilot happened in Aug





THANK YOU

